



Incorporating any amendments approved at subsequent Board meetings

Minutes of Board Meeting of 11 November 2015

<i>Present</i>	Provost (Dr P J Prendergast)(in the Chair), Vice-Provost/Chief Academic Officer (Professor L Hogan), Bursar (Professor V Campbell), Registrar (Professor S P A Allwright), Senior Lecturer/Dean of Undergraduate Studies (Professor G Martin), Mr C Clancy, Ms K Crowther, Mr F Cowzer, Professor W J Dowling, Professor E Drew, Ms S Dunphy, Mr D Frost, Professor R Gilligan, Ms M Kenny, Professor B Lucey, Professor C McCabe, Professor J F McGilp, Professor M Ó Siochrú, Professor D R Phelan, Professor D O'Neill, Ms L Ruane, Professor A Seery.
<i>Apologies</i>	Dr O Braiden, Professor S Draper, Mr T Keohane, Professor C O'Farrelly, Mr G J Garrahan.
<i>In attendance</i>	Assistant Secretary to the College (Ms Victoria Butler).
<i>(ex officio)</i>	Secretary to the College (Mr John Coman), Treasurer/Chief Financial Officer (Mr Ian Mathews).
<i>(by invitation)</i>	Chief Operating Officer (Ms Geraldine Ruane), Vice-President for Global Relations (Professor J Hussey).

SECTION A

BD/15-16/054 Condolences and Item for Noting

Noting Dr Olive Braiden's apologies, the Board expressed its condolences to Dr Braiden on the recent death of her husband.

The Provost advised the Board that he had just come from welcoming Mr Tim Cook, Chief Executive Officer of Apple Inc. to a talk in the Public Theatre, recording his thanks to the University Philosophical Society for organising this event.

BD/15-16/055 Statement of Interest

The Provost requested Board members to declare any potential conflict of interest they may have in relation to items on the Board agenda. Professors Micheal Ó Siochrú and Juliette Hussey each made a statement of interest in relation to Agenda item A.6 University Council (CL/15-16/045/Award of Academic Titles). It was agreed that both would leave the room for the discussion on this item.

The Bursar/Director of Strategic Innovation made a statement of interest in relation to Agenda item A.8 (ii) GBHI Governing Board. It was agreed that she would leave the room for the discussion on this item.

BD/15-16/056 Minutes - Meeting of 7 October 2015

The minutes of 7 October 2015 were approved and signed.

BD/15-16/057 Matters Arising from the Minutes

There following items were raised under matters arising:

BD/15-16/033 (i) Nobel Prize Winner – Professor William C. Campbell

The Secretary to the College advised the Board that a letter of congratulations from the Provost had been issued to Professor Campbell on 7 October 2015.

BD/15-16/037 (ii) Trinity Ranking and Implementation Plan

The Secretary to the College advised the Board that an email had been issued from the Provost on 5 November 2015 to all staff members on this item.

BD/15-16/034 Lease of Stack B Building

It was noted that a briefing on the Global Brain Health Initiative was included on the agenda for the meeting.

BD/14-15/088 Update for Board on the Commercial Revenue Unit

It was noted that an update on the activity of the Commercial Revenue Unit, including the Quality Implementation Plan for the Accommodation and Catering Service (BD/14-15/128 refers), is to be provided at the next meeting of the Board.

It was agreed that the Callover document is to be modified to include a timeline for each item and that the 'Status Update' field is to be populated for each item as appropriate.

BD/15-16/058 Provost's Report

The Provost provided the Board with an update on the following:

(i) Higher Education Funding:

The Provost advised the Board that a consultation forum focused on the funding of Irish higher education, facilitated by the Expert Group on Future Funding for Higher Education, took place on 30 October 2015. The Treasurer/Chief Financial Officer, who attended the forum, provided the Board with a summary of the main items discussed. In particular he advised that there had been consensus on the view that the current funding model was unsustainable and that a full reform of funding for the higher education sector was required. The Treasurer/Chief Financial Officer informed the Board that specific reference was made to the National Strategy for Higher Education to 2030, which included the introduction of a new performance management framework for all educational institutions. It had been acknowledged that the HEA Compacts and the Strategic Dialogue process were progressing well. However, it had been noted that the anticipated demographic change would have implications for the higher education system which could impact on the quality of programmes provided. As such, political leadership would be required to manage any potential risks and strong external support for the important role of universities in society was needed. The Provost advised the Board that the Director of Public Affairs and Communications was identifying possible methods of increasing external support for the university on this matter.

Noting comments from a Board member, it was agreed that the Secretary to the College would circulate to Board members the reports from the Focus Groups for the Expert Group on Future Funding for Higher Education.

The Provost advised the Board that a meeting of the university presidents had also taken place with Mr Peter Cassells (Chairperson of the Expert Group) in October 2015 where aspects of the Report of the Expert Group were discussed. He informed the Board that the university presidents also shared the view that the current funding model for higher education was unsustainable and that alternative models must be explored. He commended the Students' Union for organising a recent debate

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exploring the future for higher education, which had been attended by representatives of the main political parties.

In response to comments from a Board member, the Provost advised that there appeared to be a general acknowledgement by Government representatives that the universities had been very resilient to date in respect of managing reductions in state funding. However, he emphasised the importance of strengthening political and external support for this issue, while ensuring the international reputation of the university is maintained.

Following comments from a Board member, the Provost noted the importance of developing, with student consultation, a coordinated strategy for when the final report of the Expert Group is published and also noted the possibility of liaising more closely with the University Senators on the issue of funding for higher education.

The Vice-Provost/Chief Academic Officer advised the Board, that having attended the debate organised by the Students' Union, she had noted that the issue of funding for the universities appeared not to be a high priority for the political parties represented at the event. She advised the Board that the anticipated demographic growth has the potential to absorb significant investment in higher education and, as such, strategies such as those on Commercialisation and Global Relations were of increased importance to the financial sustainability of the university.

Ms Ruane advised the Board that the Students' Union were currently exploring other actions which may be taken to highlight the funding issue and welcomed support from the university in respect of any upcoming activity.

In response to comments from a Board member, the Provost advised the Board that the issues of support from industry and funding for research had also been discussed by the university presidents, but that the primary focus at present was to liaise with the Department of Education and Skills in respect of the overall funding model for higher education.

(ii) Trinity Fundraising Campaign:

The Provost informed the Board that a meeting of the fundraising campaign cabinet was scheduled and the proposed introduction of a Provost's Council was progressing. Work on developing a feasibility study was progressing which, through liaison with potential donors, would facilitate the estimation of a funding target for the upcoming campaign. He noted that the Trinity Foundation had been remodeled, now known as Trinity Development and Alumni, and that while a final piece of restructuring would be required, the required structures were in place to allow the campaign to proceed. The Provost advised that fundraising for the Library was progressing well and that the Library's Strategic Plan had been officially launched at a symposium held on 8 October 2015.

(iii) Rankings Strategy:

The Provost advised the Board that a Rankings Steering Group, which he is to chair, and a Rankings Project Board, chaired by the Dean of Research, have been established, the latter of which will oversee an implementation plan which will include actions to be taken by staff at all levels, across the university.

He advised the Board that six main work packages have been identified: People; Citations; Reputation; Institutional & Research Inputs; Public Engagement and Policy; and International.

He noted that an email to all staff to communicate about the Rankings Strategy and the importance of continuing to accurately capture all relevant data had been issued and that a number of important actions have been commenced, including:

- The internal rankings submission process has been clarified;
- The process of making returns to the four main rankings agencies has been verified;
- An audit of Principal Investigator (PI) contacts is being undertaken- PIs have been sent a template for listing their industry and academic collaborators over the past five years;
- A LinkedIn data enriching exercise has begun in conjunction with the Alumni Office;
- A major data cleansing exercise has been initiated which will ensure we capture all Trinity's publications in Scopus, the largest abstract and citation database of peer-reviewed literature. All Schools has been asked to nominate an individual who will take responsibility for their local data cleansing exercise and to request a list of outputs from the relevant Principal Investigators.

Following comments from Board members, the importance of capturing the contribution of all staff including clinical staff members and the potential role of Directors of Research in the implementation of the rankings strategy was noted.

(iv) Specific strategic projects including:

• **The Trinity Education Project;**

The Provost advised that the Trinity Education Project was progressing under the leadership of the Vice-Provost/Chief Academic Officer. He informed the Board that a very positive and beneficial interaction was on 9 November 2015 when several of the main employers of Trinity graduates attended and provided valuable feedback as to the key desirable attributes for graduates from an employer's perspective.

• **E3;**

It was noted that the Provost had provided a briefing to Minister Richard Bruton and representatives of the Department of Jobs, Enterprise and Innovation on the E3 project. He informed the Board that some beneficial insights had been received as to how best to proceed with securing support for this project, noting that a holistic approach at Government level would be required.

(v) Higher Education Authority (HEA) Review on Gender Equality In Higher Education;

The Provost informed the Board that a meeting with Ms Máire Geoghegan- Quinn and the Irish Universities Association (IUA) Council had taken place on 19 October 2015. He noted that the former European Commissioner and Government Minister is to chair an independent panel established by the Higher Education Authority (HEA) to undertake a national review of gender equality amongst staff in higher education. The importance of Trinity's commitment under the Athena Swan Charter and ensuring a diverse community for the university was noted.

(vi) Estates and Infrastructure Master Plan

The Bursar/Director of Strategic Innovation, at the invitation of the Provost, informed the Board that an initial report is to be presented to the Estates Policy Committee in December 2015 in respect of the Estates and Infrastructure Master Plan. She advised the Board that it is envisaged that a range of discussion fora in respect of the plan will be established and that Board members would have an opportunity to consider the plan.

In response to comments from a Board Member the Bursar/Director of Strategic Innovation confirmed that the proposed plan is to include all Trinity campuses and it

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was noted that significant consideration should be given to the finalization of the boundaries and scope of the proposed plan so that a clearly defined brief is established. The Bursar/Director of Strategic Innovation also advised that the Disability Officer is a member of the discussion group and that appropriate consideration would be given to social space requirements.

(vii) Recent travel to China.

The Provost noted that he and the Vice-President for Global Relations had recently returned from China where progress was made in respect of existing relationships with key university partners in Asia, including the signing of a student exchange agreement with the Law School of Fudan University. There has also been a significant element of alumni engagement and existing and potential philanthropic relationships had been enhanced.

BD/15-16/059 Trinity Business School

The Provost welcomed Professor Lacey, Project Sponsor, and Mr Harmon, Independent Monitor, to the meeting.

(i) Project Summary Update from the Project Sponsor

Professor Lacey invited the Board's attention to his presentation, dated 3 November 2015, which had been circulated. In addition to some visuals of the proposed design for the Trinity Business School, he provided the Board with a summary of the project to date; including an update on the budget and the potential risks for the project. Professor Lacey advised that while planning permission had been received, there were some specific requests regarding the building materials proposed for the pointed façade of the building which were currently being addressed. He also advised the Board that there was a significant risk to the project whereby the Simon Perry Building has to be demolished in May 2017 to allow completion of the Trinity Business School Building in time for opening in September 2018. It is envisaged that this risk will be managed appropriately to ensure minimum deviation from the agreed timeline. It was noted that the tender documents were likely to be issued in January 2016.

In response to queries from Board members, it was noted that the Bursar/Director of Strategic Innovation is to continue to engage with staff in the discipline of Civil, Structural and Environmental Engineering in relation to finding alternative accommodation. The issues presented by trying to construct the Trinity Business School with the Simon Perry Building in situ were also acknowledged. Professor Lacey clarified that sufficient time will need to be assigned to the design team to facilitate the preparation of an impact assessment for any delay in the demolition of the Simon Perry Building before contract negotiations can commence. Congratulations were extended to the project team on securing planning permission without appeal.

The Board noted the update on the Trinity Business School as provided by the Project Sponsor.

(ii) Status Report from the Independent Monitor

Mr Harmon invited the Board's attention to his report dated 2 November 2015 which had been circulated. He provided the Board with an overview of how the Trinity Business School was progressing from his perspective and provided a summary of some of the key risks currently facing the project. He advised Board members that the receipt of planning approval had been very positive and that while there were some potential risks to the project, he was confident that the current project team is in a position to bring the Trinity Business School Project to a successful completion.

In response to queries from a Board member regarding the financial implications of possible delays in demolishing the Simon Perry Building and to contract negotiations, it was noted that

an update for the project is to come to the next meeting of the Board. The Board noted the memorandum from the Independent Monitor dated 2 November 2015.

The Provost thanked Professor Lacey and Mr Harmon who left the meeting at this point.

BD/15-16/060 Oisín House Development Project

The Dean of Students, who joined the meeting for this item, invited the Board's attention to his memorandum dated 4 November 2015, which had been circulated. He advised Board members that the significant need for increased student accommodation had acted as the catalyst for this project. It was noted that a steering group had been formed and a feasibility study had been commissioned with the primary scope to provide student residences, new facilities for the College Health Centre, the Disability Service and the Department of Sport and Recreation, in addition to increased space for workshops and storage.

The Dean of Students informed the Board that the project proposal had previously been considered by the Finance Committee and the Estates Policy Committee and that an application for planning permission had also been submitted. He provided a summary of the requirements, the alignment of the project with College Strategy, as well as finances and risk assessments associated with the development of the Oisín House site.

The Dean of Students then invited the Board's attention to a presentation outlining the design for the new building and provided Board members with an overview of the proposed design of the development. He advised the Board that the Printing House was not included in the scope of the project but that the preservation of the building and restoration of its façade had been provided for. The Provost noted that included in the design was the proposal to include four squash courts to replace those being demolished as part of the Trinity Business School Project. The Dean of Students further advised Board members that the building is being designed with the aim of making as much of the space contained within as multi-purpose as possible. He also noted that it is intended that there would be separate pedestrian and vehicular access ways.

The Provost thanked the Dean of Students and opened the item for discussion and comment. The proposed facilities for the Health Centre were welcomed.

In response to a query from a Board member, the Provost advised the Board that the responsibility for the allocation of accommodation for students formed part of the remit of the Registrar of Chambers and that it is envisaged that rooms will be allocated to support a diverse and inclusive student occupancy.

In response to a query from a Board member, the Dean of Students clarified that consultations regarding the inclusion of a seventh floor were ongoing and that feedback received to date had been positive. A minor typographical error in the text of the financial data provided was noted, but it was observed that the calculations remained correct. The Dean of Students further clarified that the total costs of the project, including services charges, had been included in the financial business model for the project. In addition, an allowance had been included for a sinking fund for the project. The Chief Operating Officer confirmed that the relevant heads of areas had been consulted and an agreement reached in relation to the charges for utility and technical services to be provided to the building.

Following comments from a Board member in relation to space for staff in the Discipline of Electrical and Electronic Engineering, it was noted that the Bursar/Director of Strategic Innovation would continue to monitor the space requirements for the discipline and that the continued use of the Printing House Hall would be maintained where possible.

In response to comments from Board members in respect of the proposed installation of a rifle range for the student society involved in the lower basement of the new building, it was agreed that further consideration would be given to this proposal. It was noted that the Board is to be

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provided with a detailed briefing on this item at the next meeting of the Board including clarification on how the range is to be managed and the security precautions to be undertaken. The Dean of Students advised the Board that as the existing rifle range is being demolished as part of the Trinity Business School project, it had been agreed with student representatives that a replacement range would be provided for as part of the Oisín House development. He further advised that the existing rifle range is currently managed by the Department of Sport and Recreation with oversight and inspection carried out by the local Gardaí. The Chief Operating Officer is to liaise with the Head of Sport and Recreation to prepare a briefing paper on the proposed rifle range for the next meeting of the Board.

The Board noted and approved the memorandum from the Dean of Students dated 4 November 2015 and the scope and design brief of the Oisín House Development Project as contained within, subject to receiving further details in respect of the proposed rifle range.

It was noted that the request for expenditure based on the tender process will be brought before Board for approval. It was also noted that the Chief Operating Officer is to liaise with the Head of Sport and Recreation to prepare a paper on the proposed rifle range for consideration at the next meeting of the Board.

The Provost thanked the Dean of Students and all those contributing to the Oisín House project.

The Dean of Students left the meeting at this point.

BD/15-16/061 Acta of the University Council

Professors Hussey and Ó Siochrú left the meeting for this item.

The Board confirmed the Acta of the meeting of 21 October 2015 subject to an amendment to minute CL/15-16/033 Postgraduate Course proposals – School of Business.

Professor Gilligan joined the meeting at this point.

BD/15-16/062 Any Other Urgent Business

(i) Board Circulation

It was agreed that, saving special circumstances, all members of the Standing Committee of Fellows are to receive the full set of Board documents for future meetings, including Board Member only documents.

Section A.2

Professor Lucey left the meeting at this point.

BD/15-16/063 Global Brain Health Initiative (GBHI)

The Provost welcomed Professor Ian Robertson who joined the meeting for this item. Professor Robertson introduced the item and the memorandum from he and Professor Brian Lawlor (who was unable to attend) of 6 November 2015 which had been circulated. Professor Robertson provided a summary of the research programme to Board members, including an overview of the proposed governance structure, the funding model and the potential risks. The Provost advised the Board that given the value of the research grant in question, and noting the governance implications for Trinity College Institute of Neuroscience (TCIN) and the College as a whole, it was deemed prudent to present the Board with an overview of the research programme. It was noted that the Finance Committee had approved the financial aspects of the proposal at a meeting on 9 November 2015 and the draft minutes of that meeting were

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tabled. The Provost thanked Professor Robertson and opened the item for discussion. The Provost noted the achievement of securing such significant research funding and the positive impact on the reputation of the university of such a generous philanthropic donation from Atlantic Philanthropies.

In response to comments from a Board member, Professor Robertson clarified that it is intended that all staff and researchers active in the area of dementia and brain health will be eligible to apply to participate in the initiative and that funding for research pilots and projects could be applied for through a competitive process, subject to the criteria and policies of the Global Brain Health Institute Governing Board. He advised that the greater amount of activity and engagement is hoped to be from all those across the university, including those based in the teaching hospitals, in addition to nationwide participation. He further clarified that it is envisaged that mentors would receive access to funds for specific use under the project. Professor Robertson noted that while a presentation had been made at a discussion forum for stakeholders, confidentiality regarding the exact details of the proposal had been a requirement of the negotiations.

Following queries from a Board member in relation to the potential risks associated with the proposal, Professor Robertson provided clarification in relation to the proposed draw down of funds and noted that the allocation of any income generated from the initial investment would be a decision for the GBHI Governing Board. He further advised that potential interest on the capital donation had been included in the financial model.

In response to a query from a Board member, the Treasurer/Chief Financial Officer confirmed that concentrated efforts would be made by members of the Financial Services Division to mitigate any potential currency risk and that where possible confirmation of the dates for anticipated payments would be agreed in advance.

The proposal was noted by the Board and the Provost, on behalf of the Board, extended his thanks and congratulations to Professors Robertson and Lawlor and all those involved in securing this research proposal and associated funding for Trinity and for Ireland.

(ii) Nomination of the Trinity Institutional Representative on the GBHI Governing Board
The Bursar/Director of Strategic Innovation left the meeting for this item.

The Board and approved the memorandum from the Provost, dated 9 November 2015, and the nomination of Professor Veronica Campbell, Bursar/Director of Strategic Innovation, as the Trinity Institutional Representative on the GBHI Governing Board.

In response to comments from Board members, it was agreed that a new set of guidelines in relation to whether the Board needed to note large research projects (and the associated financial thresholds) has to be developed and considered by the Board. The Vice-Provost/Chief Academic Officer noted that this particular proposal could be considered as not being in the nature of a research grant per se and as such the key point around the question of Board consideration related to the financial thresholds and levels of complexity involved.

Professor Robertson left the meeting at this point.

BD/15-16/064 Public Interest Disclosure (Whistleblowing) Policy

This item was deferred. It was agreed that the policy is to be considered at the next meeting of the Audit Committee and would be brought to Board for final approval in January 2016.

BD/15-16/065 Adoptive Leave Policy

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The Provost welcomed the newly- appointed Director of Human Resources, Ms Kate Malone, who joined the meeting for this and the subsequent item. The Director of Human Resources advised the Board of the proposed revisions to the Adoptive Leave Policy noting that the revisions will bring the policy in line with the recently reviewed Maternity Leave Policy where a lead in period of 26 weeks is required before paid leave is available to any staff member. The Board noted and approved the Memorandum from the Director of HR dated 2 November 2015 and the policy revisions contained within.

BD/15-16/066 Regulations on Outside Earnings

With reference to the draft procedure which had been circulated, the Director of Human Resources advised Board members that the Regulations on Outside Earnings had been reviewed and updated by the former Dean of Research, considered by the Finance Committee, and the final draft approved by the Human Resources Committee.

Following a query from a Board member, the Board noted and approved the Memorandum from the Director of Human Resources dated 2 November 2015, subject to an amendment to section 4.2.

The Director of Human Resources left the meeting at this point.

Section B

BD/15-16/067 Board Business

(i) Callover

The Board noted the Board Callover from the meeting of 7 October 2015.

(ii) Outcomes

The Board noted the Board Outcomes from the meeting of 7 October 2015.

BD/15-16/068 Audit Committee

The Board noted and approved the minutes of the meetings of 18 June 2015 and 15 October 2015. In particular, the Board agreed the recommendation of the Audit Committee to continue with commercial auditors and adopt Model A. (Minute AD/15-16/05 Audit Arrangements refers).

BD/15-16/069 Finance Committee

The Treasurer/Chief Financial Officer provided the Board with a summary of the particular minutes of interest to Board members from the meeting of the Finance Committee held on 20 October 2015. Noting that some items as considered by the Finance Committee had been considered at this meeting of the Board, he advised the Board that a revised version of the Commercial Revenue Unit (CRU) Subsidiary – NewCo Business Plan (minute FN/15-16/25 refers) was to come to the Finance Committee for consideration and would then be brought to Board.

He also advised the Board that it had been agreed by the Finance Committee to increase EU and Non-EU Postgraduate fees and other Non-EU Undergraduate fees for 2016/17 by 3% and that the Board was now asked to approve this (minute FN/15-16/32 refers).

The Treasurer/Chief Financial Officer informed the Board that the Finance Committee had considered the proposed revisions to the Statutes and Schedules and recommended these revisions to the Board for further consideration and approval (minute FN/15-16/33 refers). With reference to minute FN/15-16/35, he further advised the Board that the US GAAP

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Financial Statements for the year ended 30 September 2014 had been submitted to the Audit Committee for review and would be brought to a future meeting of the Board for consideration and approval.

In response to a query from a Board member, the Vice-Provost/Chief Academic Officer clarified that an increase in revenue arising from the increase in EU and Non-EU Postgraduate fees would result in a share of the extra funding being allocated to student services.

The Treasurer/Chief Financial Officer invited the Board's attention to the draft minutes of the meeting of the Finance Committee held on 9 November 2015 which had been circulated for information, noting that the minutes would be brought to the next meeting of the Board for approval.

The Board noted and approved the minutes of the meeting of 20 October 2015.

BD/15-16/070 Equality Committee

The Chair of the Equality Committee invited the Board's attention to some items of relevance as contained within the draft minutes of the three meetings which had been circulated. The Board noted and approved the minutes of the meetings of 18 March 2015, 14 May 2015 and 14 October 2015. The draft minutes would be circulated to the Board in a more timely fashion.

It was agreed that an update on the preparation of a gender analysis of administrative promotions in keeping with the summary prepared for academic promotions (as noted in Board minute BD/14-15/331) would be presented at the next meeting of the Board.

BD/15-16/071 Human Resources Committee

The Board noted and approved the minutes of the meeting of 22 October 2015. Following comments from the Chair of the Human Resources Committee, it was noted that the Chief Operating Officer is to present a proposal in relation to employment contracts for Professional, Administrative and Support Staff to the Executive Officer Group, the Human Resources Committee and then for final consideration by the Board.

In response to comments from the Chair of the Human Resources Committee, the Vice-Provost/Chief Academic Officer clarified that all negotiations in relation to funding for SFI Professorship posts were agreed in advance with the relevant Head of School and overseen by the relevant Faculty Dean. It was noted that this then is a matter of governance for the Schools and the significant return to the Schools and the University as a whole from such recruitments was noted.

In response to comments from a Board member, it was suggested, and agreed, that full attendance at Principal Committee meetings was important and that the composition and membership of Principal Committees should be reviewed as part of the on-going review of Principal Committees.

BD/15-16/072 Estates Policy Committee

The Board approved the minutes of 18 September 2015.

SECTION C

BD/15-16/073 Higher Degrees

The Board noted the Higher Degrees, circulated, approved by the sub-committee of Board and Council on 21 October 2015.

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BD/15-16/074 Proctors' Lists for Autumn Commencements

The Board noted that the Proctors' Lists were approved by the sub-committee of Board and Council on 27 October 2015.

BD/15-16/075 Headship of Schools**(i) School of Education**

The Board noted and approved the nomination of Professor Michael Shevlin as Head of School (2015-2016).

(ii) School of Dental Science

The Board noted and approved the nomination of Professor Brian O'Connell to the headship of the School of Dental Science/Dean of Dental Affairs from 1 November 2015 to 31 October 2020.

BD/15-16/076 Prizes and Other Awards**(i) Trinity Visual and Performing Arts Fund 2014/15**

The Board noted and approved the memorandum from the Provost, circulated, dated 22 October 2015.

(ii) Lucy Glynn Award: Awarding Committee Nomination

The Board noted and approved the memorandum from the Senior Lecturer/Dean of Undergraduate Studies, circulated, dated 5 October 2015.

(iii) Deaf Studies Prizes

The Board noted and approved the memorandum from the Head of School of Linguistic, Speech and Communication Sciences, circulated, dated 8 October 2015.

(iv) The Tavistock Trust for Aphasia Prize

The Board noted and approved the memorandum from the Head of School of Linguistic, Speech and Communication Sciences, circulated, dated 2 November 2015.

BD/15-16/077 Representation**(i) Science Gallery International**

The Board noted and approved the nomination of the Dean of Research, Professor John Boland, as a representative of the College on the Board of Science Gallery International.

(ii) National Institute for Bioprocessing Research and Training (NIBRT)

The Board noted and approved the memorandum from the Secretary to the College, circulated, dated 2 November 2015.

(iii) Molecular Medicine Ireland (MMI)

The Board noted and approved the nomination of Professor Orla Hardiman, School of Medicine, as a representative of the College on the MMI Board.

(iv) Dental Council

The Board noted and approved the memorandum from the Secretary to the College, circulated, dated 10 November 2015.

BD/15-16/078 Inquiry Officer for Students with Disability

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The Board noted and approved the memorandum from the Disability Officer, circulated dated 12 October 2015.

BD/15-16/079 Chaplaincy – Church of Ireland

- (i) The Board noted that the Revd Bernadette Daly has been nominated as Interim Church of Ireland Chaplain from October 2015 to January 2016 pending a permanent nomination.
- (ii) to note that the Revd Steve Brunn has been appointed to the position of Church of Ireland Chaplain and Dean of Residence, to take up office in January 2016.

BD/15-16/080 Tutorship

The Board noted and approved the memorandum from the Senior Tutor, circulated, dated 27 October 2015.

BD/15-16/081 Related Entity Financial Reporting

The Board noted and approved the memorandum from the Chief Financial Officer, circulated, dated 3 November 2015.

BD/15-16/082 Committees

The Board approved the nomination by the Registrar of Professor Robert Gilligan as a member of the Finance Committee.

SECTION D

In compliance with the Data Protection Acts this information is restricted

Signed:

Date: